May 5, 2020



Mr. Alejandro Olmedo
Director
Puerto Rico Department of Education
Office of Infrastructure and Recovery
150 Federico Acosta Avenue, 2nd Floor
Urbanización Industrial Tres Monjitas
Hato Rey, Puerto Rico

RE: Proposal Response to RFP No.: PRDE (ER)-2019-02 Program Management Services

Dear Mr. Olmedo:

On behalf of the entire PR Disaster Management, LLC (PRDM) team, I want to congratulate you and the Puerto Rico Department of Education (PRDE) for overcoming the challenges that have to date hindered the recovery efforts of the PRDE. We are thrilled that you are now able to evaluate the proposals and select a program manager to assist you with this endeavor. We remain ready and committed to become your trusted advisor and provide you with the experience and expertise needed to achieve your recovery goals.

Pursuant to your email request dated April 28, 2020, PR Disaster Management, LLC hereby ratifies the validity of our original proposal dated April 22, 2019 in response to RFP No.: PRDE (ER)-2019-02 Program Management Services. In compliance with your instructions, please find attached the following revised documents to update our proposal:

- Updated Organizational Chart dated May 5, 2020
- Updated Price Proposal Form dated May 5, 2020
- Updated Bid Bond Form dated May 5, 2020

We are sending hard copy originals of these documents to you by mail. The remainder of our proposal remains intact as originally presented and we respectfully ask that you evaluate and consider our proposal as the best value to the PRDE.

We are confident that our team offers the best possible experience, knowledge, personnel expertise and resources, and proven recovery program success for exceptional program delivery. Based on PRDE's selection criteria, our proposal clearly demonstrates our knowledge, experience, competencies and skills related to program management that includes FEMA and HUD funds.

Despite the changes and challenges over the past year, our strategies for a successful program remain the same:

- 1) **MAXIMIZE FUNDING.** Maximize eligibility and reimbursements to expedite successful program delivery.
- 2) MAXIMIZE COMPLIANCE. Execute a fully compliant program to retain federal funds.
- **3) MAXIMIZE OUTCOMES.** Expertly manage the planning, development and delivery of modern, resilient educational facilities.
- **4) BUILD CAPACITY.** Develop local talent in Puerto Rico and within PRDE with the expertise to oversee the long-term rebuilding process and manage future events.

PR Disaster Management, LLC (PRDM) Contact Information: Puerto Rico • 361 San Francisco Street • San Juan, PR 00901



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The obligation of the ~\$300m in CAT B funds and the anticipated obligation of the comprehensive Section 428 PW for permanent work are exciting developments for PRDE. Having obligated PWs will greatly assist us to expedite the planning and implementation of the overall recovery program. We will assist you in the pursuit of additional HUD CDBG-DR and FEMA HMP project funding to complement, leverage and enhance the overall funding of the recovery, and we propose to identify "quick start" projects that can be undertaken while we conduct and complete a comprehensive master planning effort.

I will continue to serve as your primary point of contact for this proposal and through the contracting process. My email address is chris.pellegrin@prdmllc.com or christopher.pellegrin@csrsinc.com and my cell phone number is (225) 939-4377.

On behalf of PRDM, thank you for considering our team to support the recovery, rebuilding, and rebirth of Puerto Rico's educational facilities. We look forward to working closely with you on this exciting program.

Sincerely,

PR Disaster Management, LLC

Christopher J. Pellegrin, AIA

Managing Member